

Table 1: 2020 Budget and Actuals compared to 2019 Actuals

(\$'000s)

	Actual 2019	Budget 2020	Actual 2020
Income			
Membership dues	126	105	117
Junior programs, net	20	5	14
Lessons/clinics, net	3	3	7
Advertising	18	10	8
Food/drink, net	-2	1	3
Court rentals	10	0	8
Govt grants	8	8	8
Other income	4	0	4
Total	187	132	169
Expenses			
Payroll	78	62	64
Grounds/courts	25	23	20
Utilities	20	18	20
Supplies/equipment	15	15	3
Property taxes	11	11	12
Audit/Bookkeeping	7	7	7
Service charges	10	10	7
Association fees	3	3	2
Insurance	2	2	3
Other	1	1	4
Total	172	152	142
Surplus	21	-20	27
Payroll			
Manager	34.5	27	27
Clubhouse staff	28.6	24	25
Grounds/court contract	10	7	4
Grounds employees	5	4	8
Total	78.1	62	64